

Leading With Confidence

FY2014 Results Presentation

Disclaimer



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Section 1 FINANCIAL HIGHLIGHTS



Results Highlight – 4Q2014 YoY



Financial Highlights	4Q2014	4Q2013	Change		
Financial Highlights	RMB'000	RMB'000	%	Reason/s	
Revenue	3,781,961	3,381,566	12	In 4Q2014, the Group delivered 9 vessels, higher than 6 delivered in the same quarter in 2013, and Yangzi Xinfu yard turned fully operational	
Gross Profit	848,512	1,426,787	(41)	- Lower margin of jack-up project	
Gross Profit Margin	22.4%	42.2%	-		
Other Income	255,409	80,751	216	More long term fixed deposits matured in this quarter and recognition of advances from previous ship owners of the terminated shipbuilding contracts	
Other Gains / (Losses)	(259,472)	(58,121)	346	Foreign exchange related loss and additional provision made for HTM investment, partially offset by government subsidy	
Expenses#	103,653	91,265	14	Higher R&D expenditure for new product development	
Net Profit Attributable to Equity Holders (PATMI)	636,564	746,300	15		
PATMI Margin	16.8%	22.1%	<u>-</u>		

^{#:} Includes Administrative and Finance Expenses

Results Highlight – FY2014 YoY

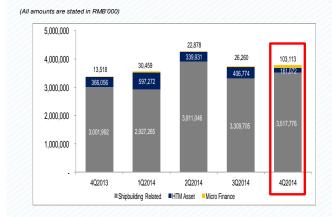


Financial Highlights	FY2014 RMB'000	FY2013 RMB'000	Change %
Revenue	15,353,551	14,338,637	76
Gross Profit	4,143,882	4,761,895	(13)
Gross Profit Margin	27.0%	33.2%	<u>-</u>
Other Income	631,131	281,764	124
Other (Losses) /Gains	(150,182)	169,978	n.m.
Expenses#	680,005	593,093	15
Net Profit Attributable to Equity Holders (PATMI)	3,482,922	3,095,878	13
PATMI Margin	22.7%	21.6%	

^{#:} Includes Administrative and Finance Expenses n.m.: not meaningful.

Revenue Breakdown





Shipbuilding Related Revenue Breakdown (4Q2014)	Percentage (%)	
Shipbuilding	94%	
Trading	1%	
Others*	5%	
Total	100%	

^{*} Includes revenue from businesses such as Shipping Logistics and Chartering, Steel Fabrication and Ship Design Services

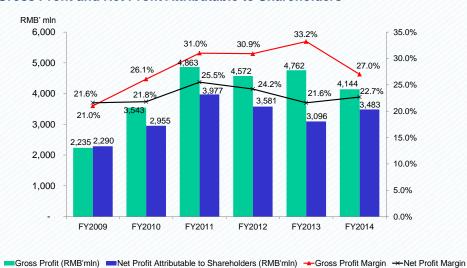
	Gross Profits		Gross Profit Margins		
	4Q2014	4Q2013	4Q2014	4Q2013	
Shipbuilding Related	599,004	1,304,800	17%	43%	
HTM Investment	150,517	110,349	93%	30%	
Micro Finance	98,991	11,638	96%	86%	

Profitability Trend



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Gross Profit and Net Profit Attributable to Shareholders



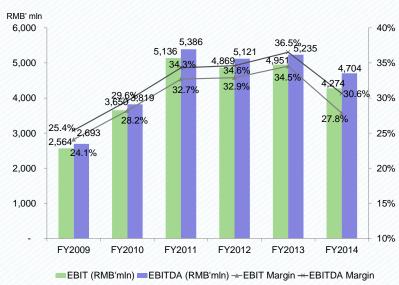
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Profitability Trend



AGE 8

EBIT and EBITDA



Results Highlight – Balance Sheet



Financial Highlights	31 Dec 2014	31 Dec 2013	
· manota i nginigitio	RMB'000	RMB'000	
Property, Plant and Equipment	6,116,517	5,793,041	
Restricted Cash	3,325,850	8,416,977	
Cash & Cash Equivalents	2,652,565	1,436,246	
Financial Assets, Held-to-Maturity	10,791,200	14,127,351	
Total Debt	8,050,355	13,373,442	
Total Equity	21,076,011	18,272,881	
Gross Gearing	38.2%	73.2%	
Net Gearing (including restricted cash)	9.8%	19.3%	
Net Asset Value per Ordinary Share (RMB cents)	534.30	464.55	

Dividend Summary

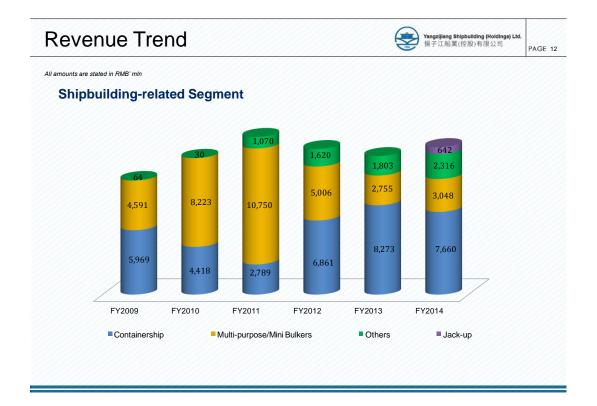






Section 2A SEGMENTAL REVIEW Shipbuilding & Related Segments

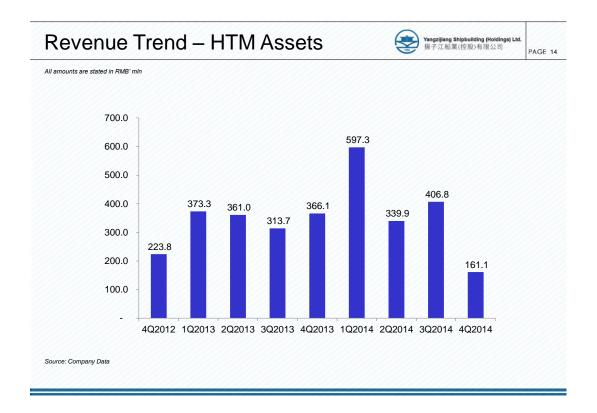






Section 2B SEGMENTAL REVIEW Financial Investments

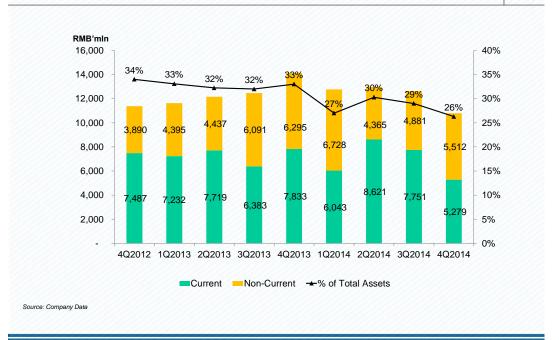




Held-to-Maturity Assets



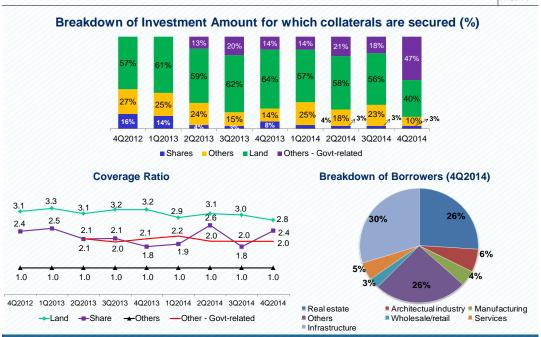
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Held-to-Maturity Assets



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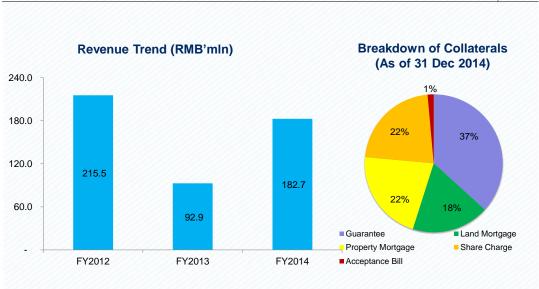
Held-to-Maturity Assets



- Non-core business and interim strategy to the Group
- Group is committed to the plan to control holdings
- As of December 31, 2014, Group held HTM assets of RMB 10.8 billion, compared to RMB14.1 billion at its peak a year earlier
- Rigorous risk management system and investment criteria
- The Group will continue to gradually divest these assets to support its core shipbuilding

Micro Financing







Section 3 SHIPBUILDING ORDERBOOK



Strong Order Book



Total:116 vessels; 3.38 million CGT @ US\$ 4.62 billion 20 containerships, 0.92 million CGT @ US\$ 1.44 billion 96 bulk carriers, 2.46 million CGT @ US\$ 3.18 billion

Containerships

- •1,100TEU x 4 vessels
- •2,700TEU x 2 vessels
- •10,000TEU x 14 vessels

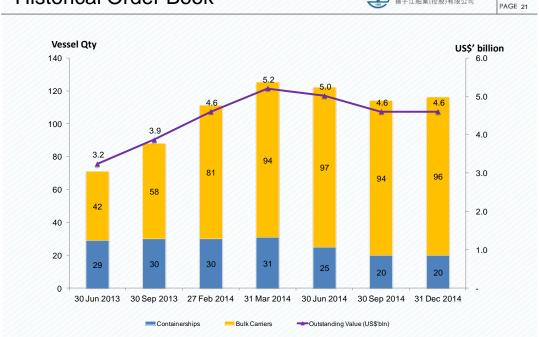
Bulk Carriers

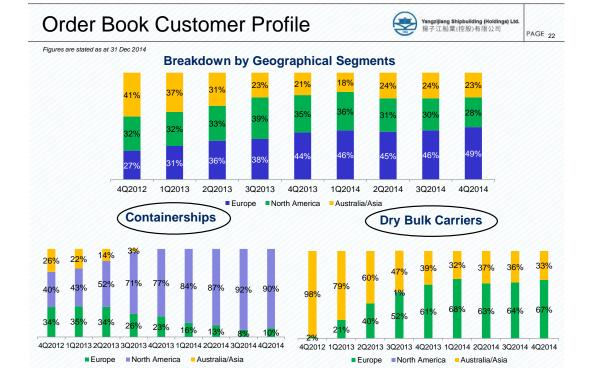
- •36,000DWT x 8 vessels
- •64,000DWT x 19 vessels
- •82,000DWT x 51 vessels
- •94,000DWT x 2 vessels
- •208,000DWT x 12 vessels
- •260,000DWT x 4 vessels

Note: Order book is as at 31 Dec 2014

Historical Order Book





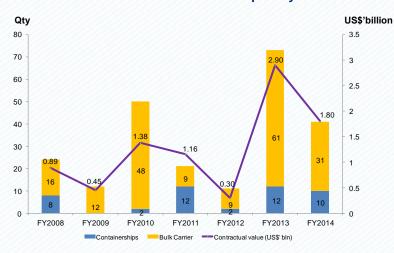


Order-Winning Momentum



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New contracts secured in terms of vessel quantity and contract value

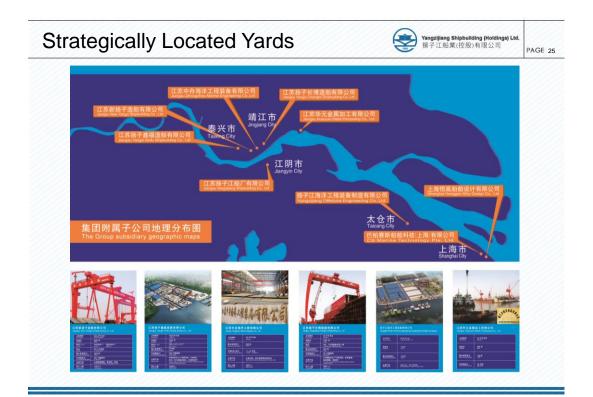


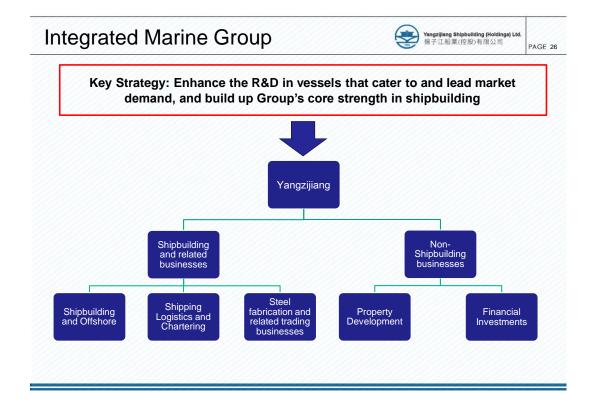
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Section 4 STRATEGIES & TRENDS







Shipbuilding and Related Businesses 😓



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Shipbuilding and Offshore

- Resources from other non-shipbuilding related segments will be redeployed into core shipbuilding-related segment, especially into R&D, to better meet market demand
- Group's six outstanding options were carried to 2015
- As of December 31, 2014, the Group ranked No. 9 in the world in terms of outstanding newbuild orders*.
- Diversification into LNG market in view of the promising growth outlook, liquefied-gas related carriers has been added
 to the Group's product portfolio and effective execution will unleash significant growth potential for the Group

Shipping Logistics and Chartering

- Current fleet includes:
- i. 5 x 92,500DWT under bareboat hire purchase
- ii. 5 x 92,500DWT self managed by the Group
- iii. 4 x 64,000DWT self managed by the Group
- · May place order with the Group's yards while shipbuilding industrial activities are low
- Exiting of this business may be considered on strong recovery signs of the shipbuilding sector

Ship Demolition, Steel Fabrication and related trading businesses

 Disposal of 50% equity interest in the registered capital of Jiangsu Huayuan Metal Processing Co., Ltd. in view of the weakening trading demand and increased costs in relation to higher requirement on environmental protection

* http://www.eworldship.com/html/2015/NewShipMarket_0202/98257.html

Liquefied Gas Carriers to Join Product Portfolio



- Promising outlook for natural gas given the population growth and energy intensity per capita (Source)
- Small size LNG vessels (e.g. 27,500 CBM) have advantage in reaching remote cities through river
- Group has conducted extensive research and preparation prior to taking on orders
- Strive to good order execution for the debut of the product category and enhance order book
- http://www.subseauk.com/documents/presentations/douglas_westwood global subsea_market_outlook kian_zi_chew.pdf

Non-shipbuilding Businesses



Financial Investments

- Opportunistic and seek to generate investment return given the large cash position,
- · Keeping size of Financial Investments under control against clear investment guideline
- · Retaining a good degree of flexibility in the investment
- The Group has gradually reduced the size of Held-to-Maturity ("HTM") investment over the last year; The Group will continue to gradually divest these assets and redirect the resources to support its core shipbuilding business

Property Development

- In line with the strategy to reduce the investments in non-shipbuilding related businesses, the Group disposed its equity stakes in Taizhou Hengjian Real Estate Co., Ltd., Changzhou Green Field Quint Real Estate Co., Ltd., and Shanghai Jiaxuan Hotel Management Co., Ltd.
- After the disposal, the Group only has a few property development projects left in its principal places of business at Jingjiang and Jiangyin.

Winner in the Government-Supported Industry Consolidation



- Ministry of Industry and Information Technology of the People 's Republic of China issued its first batch of "white list" of 51 shipyards in September 2014; these shipyards were deemed worthy of favourable policy support. Yangzijiang was included in the first batch of white list.
- Shipbuilders that complied with its requirements in areas like ship emissions and production efficiency would be put on the white list for favourable policy support.
- The government recognition is expected to give the Group a competitive edge in securing new orders, as well as in securing financing, and to further enhance their dominant position in the industry.

Outlook



- Cost advantage over Japanese and South Korean peers, quickly narrowing the gap in technology, fuel efficiency, production capability and vessel quality with the Japanese and South Korean peers
- As of 27 February 2015, the Group has outstanding order book of US\$4.75 billion comprising of 118 vessels, the Group's yard capacity will be highly utilized until the end of 2016
- Build up resilience against market volatilities through strong intrinsic shipbuilding capabilities

